

Sustainability Performance Statistics

Governance and Economic Performance

Revenue						
Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Revenue from sales and service ¹	million THB	136,450.29	199,417.00	328,017.36	385,853.02
GRI 201-1	Total revenue ¹	million THB	136,982.82	200,695.74	329,871.06	388,632.44
1 '	Net Profit	million THB	(5,769.98)	9,844.72	15,152.48	11,908.38
	EBITDA	million THB	4,104.00	25,818.00	44,724.00	41,680.00

Expenditur	e for income distribution to stakeholders					
Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Operating expenses ¹	million THB	132,122.13	175,744.43	281,748.69	352,114.90
	Interest expenses paid to financial institution creditors and debentures	million THB	2,050.58	2,395.39	2,975.74	3,947.09
	Tax payment to government and local authorities	million THB	20.44	20.13	1,229.97	1,837.11
	Financial supports for membership of associations	million THB	5.35	2.72	3.20	3.73
GRI 201-1	Community and social development	million THB	21.67	27.74	25.68	68.36
	Donation to society and schools	million THB	22.62	16.00	6.20	5.24
	Dividend payment to shareholders	million THB	742.55	2,672.18	4,260.85	3,208.98
	Bividena payment to sindenotaers	THB/share	0.40	2.00	2.25	1.50
	Wages and employee benefits	million THB	3,401.92	4,572.62	6,302.61	8,464.76

Remarks:

^{1.} The subsidy from oil fuel fund has been categoried within the Revenue from sales and service since 2022.

Supply cha	ain management					
Indicator	Material Aspect	Unit	2020	2021	2022	2023
GRI 204-1	Local purchases of goods and services ¹	million THB	1,846	1,814	5,688	3,838
	Percentage of local purchases of goods and services ¹	%	97	98	93	92

 $1. \ {\it Purchasing of non-hydrocarbon goods and services in Thailand}.$

Complianc	e with laws and regulations					
Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Incidents of non-compliance regarding marketing communications					
GRI 417-3	Significant case of customers data breach	case	0	0	0	0
	Significant case of non-compliance in marketing communication laws	case	0	0	0	0
	Incidents of non-compliance with laws and regulations in the social, econo	mic, and enviro	onmental areas			
GRI 2-27	Significant case associated with economic and social law violation	case	0	0	0	0
	Significant case associated with environment law violation	case	0	0	0	0

Corporate i	ncome tax (Bangchak Corporat	tion Public Co	mpany Lir	nited) (un	it: million	тнв)																				
		Number of						Reve	enue							Profit / (lo	ss) before			Income	tax paid			Income ta	x accrued	
Indicator	Tax jurisdiction	employees		Relate	d party			Unrelate	ed party			То	tal			incom	ne tax			(on a cas	sh basis)			- curre	nt year	
		(person)	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Thailand	5,067	42,073	57,899	73,173	69,920	116,466	149,192	237,935	311,748	158,539	207,091	311,108	381,668	(7,330)	11,239	21,173	13,419	(14)	275	1,192	1,186	103	19	115	1,864
	Japan	10	113	675	571	620	221	953	1,048	1,130	334	1,628	1,619	1,750	(156)	(220)	(55)	717	(6)	16	(6)	108	-	19	82	117
	Singapore	9	24,418	29,520	76,827	104,305	19,225	42,643	53,684	54,703	43,643	72,164	130,511	159,008	(3,838)	1,350	808	2,329	21	46	41	162	27	47	149	177
	The Philippines	-	-	-	-	-	-	-	-	-	-	-	-	-	(378)	-	-	-	-	-	-	-	-	-	-	-
	Australia	-	51	-	-	-	-	-	-	-	51	-	-		(133)	-	-		-	-	-	-	-	-	-	-
GRI 207-4	The Netherlands	-	-	-	-	-	-	-	-	-	-	-	-	-	64	-	(5)	(5)	6	-	-	-	-	-	-	-
	British Virgin Islands	-	346	-	-	-	-	-	-	-	346	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Norway	444	-	-	-	-	-	-	24,720	30,246	-	-	24,720	30,246	-	-	11,787	3,641	-	-	8,273	4,121	-	-	1,683	7,237
	Taiwan	7	-	-	12	15	-	-	-	-	-	-	12	15	-	-	(37)	(20)	-	-	-	-	-	-	-	-
	Laos	7	-	-	7	10	907	35	1,180	817	907	35	1,187	827	323	13	80	(12)	-	-	(38)	1	4	1	1	8
	The United State of America	- 1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	236	-	-	-	-	-	-	-	-

Environmental Performance

Energy Consum	nption															
Business unit				Refinery !	Business ¹		Bangkok Fuel Pipeline and Logistics (BFPL) ⁴	BCP Trading (BCPT) ⁴		Marketing	B usiness ²		Office l	building and Re	gion Business C	enters ³
Indicator	Material Aspect	Unit	2020	2021	2022	2023	2023	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Raw materials used															
GRI 301-1	Total raw materials used	tonne	7,056,850.72	6,774,151.55	8,440,006.03	8,033,064.18	N/A	N/A				1,403,423.88	N/A	N/A	N/A	N/A
GKI 301-1	Renewable materials	tonne	407,333.16	370,105.24	384,790.11	370,516.40	N/A	N/A				-	N/A	N/A	N/A	N/A
	Non-renewable materials	tonne	6,649,517.56	6,404,046.31	8,055,215.91	7,662,547.78	N/A	N/A				1,403,423.88	N/A	N/A	N/A	N/A
GRI 2-6	Sales of products															
GNI 2-0	Sales of products	ML	11,066.00	10,894.40	13,190.74	13,431.64	N/A	N/A				1.11	N/A	N/A	N/A	N/A
	Energy consumption within the organization ⁶															
	Net energy consumption (non-renewable energy + renewable energy -	ΤJ	12,845.84	12,229.66	13,674.79	13,634.97	41.46	0.02	96.40	91.12	65.53	60.90	-	11.53	12.89	12.49
	energy sold)	MWh	3,568,287.62	3,397,126.75	3,798,583.33	3,787,522.11	11,517.71	4.76	26,778.73	25,310.01	18,091.27	16,916.74	-	3,203.27	3,579.21	3,470.49
	Total non-renewable energy consumption (fuel consumption + electricity and steam	TJ	12,845.78	12,229.57	13,674.72	13,634.90	41.46	0.02	96.40	91.12	64.34	60.16	-	11.53	12.89	12.49
	consumption)	MWh	3,568,272.85	3,397,103.87	3,798,563.06	3,787,502.72	11,517.71	4.76	26,778.73	25,310.01	17,873.21	16,712.55	-	3,203.27	3,579.21	3,470.49
	Total fuel consumption	TJ	12,795.08	12,184.87	13,633.47	13,584.37	-	-	7.69	7.53	8.88	8.31	-	7.27	7.32	6.05
		MWh	3,554,188.22	3,384,686.29	3,787,103.97	3,773,465.13	-	-	2,135.36	2,092.74	2,466.67	2,309.24	-	2,020.67	2,032.30	1,680.34
	Total stationary combustion	TJ	12,789.71	12,184.17	13,632.88	13,583.65	-	-	-	-	-	-	-	-	-	-
	Fuel gas and LPG	TJ	5,306.82	4,086.32	5,080.25	4,942.27	-	-	-	-	-	-	-	-	-	-
GRI 302-1	Natural gas	TJ	7,482.26	8,097.24	8,552.13	8,640.92	-	-	-	-	-	-	-	-	-	-
	Other fuels	TJ	0.62	0.61	0.49	0.46	-	-	-	-	-	-	-	-	-	-
	Total mobile combustion	TJ	5.36	0.70	0.59	0.71	-	-	7.69	7.53	8.88	8.31	-	7.27	7.32	6.05
	Mobile fuel	TJ	5.36	0.70	0.59	0.71	-	-	7.69	7.53	8.88	8.31	-	7.27	7.32	6.05
	Total electricity and steam consumption	TJ	50.70	44.70	41.25	50.53	41.46	0.02	88.72	83.58	55.46	51.85	-	4.26	5.57	6.44
		MWh	14,084.63	12,417.58	11,459.09	14,037.48	11,517.62	4.76	24,643.36	23,217.26	15,406.54	14,403.19	-	1,182.61	1,546.91	1,790.13
	Electricity	TJ	50.70	44.70	41.25	50.53	41.46	0.02	88.72	83.58	55.46	51.85	-	4.26	5.57	6.44
	• Steam	TJ	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total renewable energy consumption	TJ	0.05	0.08	0.07	0.07	-	-	-	-	1.19	0.74	-	-	-	-
		MWh	14.77	22.87	20.27	19.39	-	-	-	-	218.07	204.19	-	-	-	-
	Wind and solar energy	TJ	0.05	0.08	0.07	0.07	-	-	-	-	-	0.74	-	-	-	-
	Total energy sold	TJ	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	(electricity, heating, cooling and steam)	MWh	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRI 302-3	Energy Consumption for Production (%FOEB)															
	Energy consumption for production (%FOEB)	% FOEB	5.68	5.24	4.83	4.90										

3,819,431.81

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Remarks:

- 1. The Refinery Business consists of Bangchak Phra Khanong Refinery and Oil Depot at Sukhumvit 64, Oil Depot at Bang Pa Inn, Oil Depot at Surat Thani, and offices at the refinery area.
- 2. The Marketing Business consists of Bangchak Green Net Co., Ltd. and Bangchak Retail Co., Ltd.
- 3. Office building and Region Business Center consists of the main office building (M Tower), the Central Region Business Center, the Northeastern Region Business Center, the Northern Region Business Center, and the Southern Region Business Center.
- 4. The reporting boundary of energy consumption has been expanded to Bangkok Fuel Pipeline Transportation and Logistics (BFPL) and BCP Trading (BCPT) in 2023.

- 5. Conversion of fuel to energy by applying heating value provided by the Department of Alternative Energy Development and Efficiency.
- 6. Transporting finished petroleum products is included in the refinery business's downstream transportation and distribution, excluding heavy fuel oil and lubricant transportation.

MWh

7. N/A means not applicable.

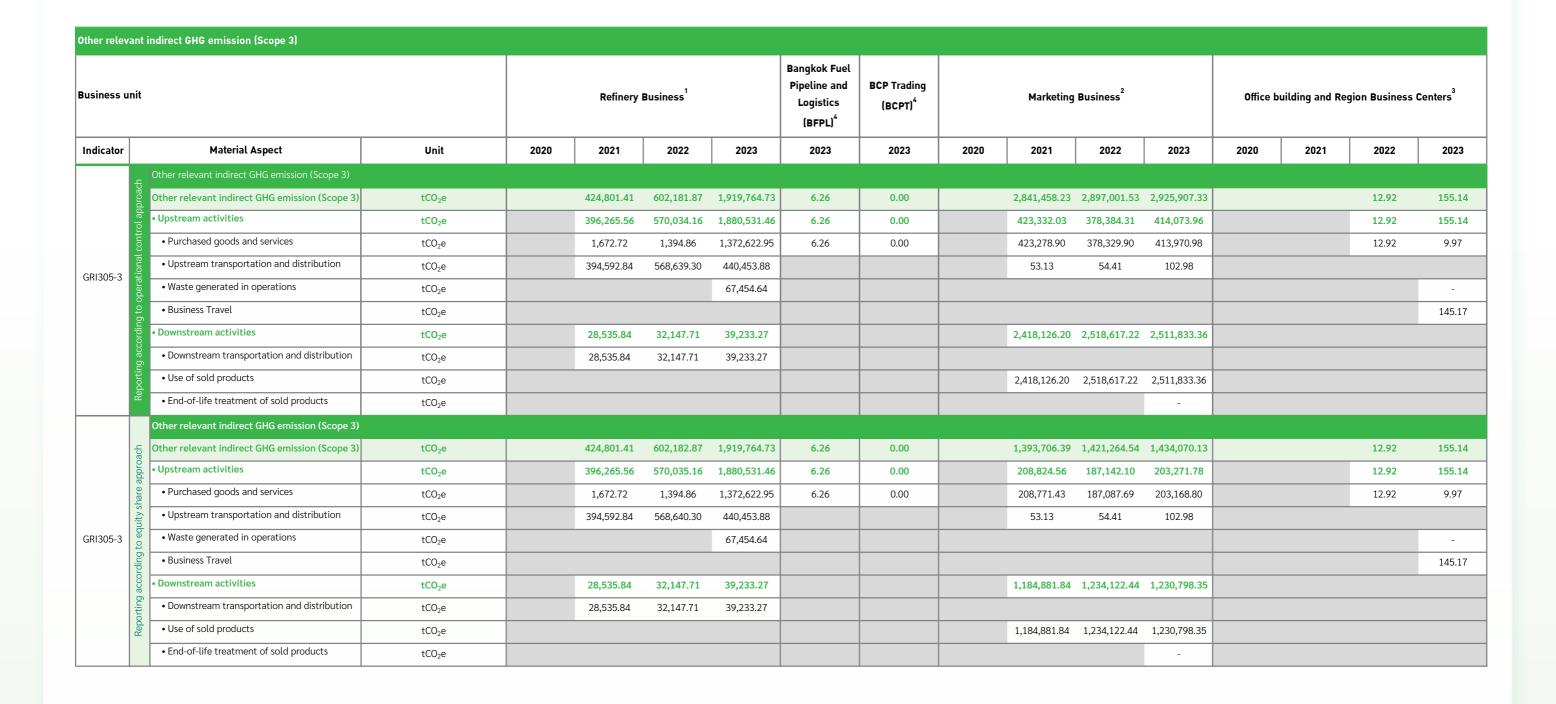
GHG emissio	ns scope 1 & scope 2															
Business uni	it			Refinery	Business ¹		Bangkok Fuel Pipeline and Logistics (BFPL) ⁴	BCP Trading (BCPT) ⁴		Marketing	Business ²		Office b	uilding and Reg	gion Business	Centers ³
Indicator	Material Aspect	Unit	2020	2021	2022	2023	2023	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Total direct GHG emission (Scope 1)															
	Total direct GHG emission (Scope 1)	tCO ₂ e	885,906.72	821,155.65	930,897.27	940,428.34	-	-	507.98	493.41	738.50	730.53	-	478.63	484.69	419.44
-	• CO ₂	tCO ₂ e	883,796.95	819,065.76	928,384.04	938,073.49	-	-	499.21	485.38	572.33	559.60	-	468.15	475.33	411.61
	\bullet CH $_4$ and fugitive CH $_4$	tCO₂e	1,723.01	1,766.10	2,045.70	1,992.96	-	-	0.80	103.34	160.49	62.38	-	0.82	0.71	0.66
	4 und ragitive err ₄	tonne	57.43	58.87	68.19	66.43	-	-	0.03	3.44	5.80	2.23	-	0.03	0.03	0.02
	• CH ₄	tCO ₂ e	387.41	369.00	413.10	412.18	-	-	0.80	103.34	160.49	0.90	-	0.82	0.71	0.66
		tonne	12.91	12.30	13.77	13.74	-	-	0.03	3.44	5.80	0.03	-	0.03	0.03	0.02
GRI305-1	• Fugitive CH	tCO ₂ e	1,335.60	1,397.10	1,632.60	1,580.77	-	-	-	-	-	61.49	-	-	-	-
		tonne	44.52	46.57	54.42	52.69	-	-	-	-	-	2.20	-	-	-	-
<u>-</u>	• N ₂ O	tCO ₂ e	386.66	323.76	361.76	360.59	-	-	8.58	8.04	11.39	9.27	-	9.80	8.44	7.08
	Hydrofluorocarbon (HFC)	tCO₂e	-	-	105.76	1.29	-	-	-	-	154.78	99.13	-	-	-	-
	• Other biogenic (CH ₄ and N ₂ O)	tCO₂e	0.10	0.02	0.01	0.02	-	-	0.19	-	-	0.14	-	-	0.17	0.09
	Direct GHG emission (separately reporting)	tCO₂e	28.04	5.39	3.80	166.00	-	-	53.61	90.71	102.13	123.19	-	64.76	48.52	26.98
	• Biogenic CO ₂	tCO₂e	28.04	5.39	3.80	4.50	-	-	53.61	90.71	102.13	41.52	-	64.76	48.52	26.98
	• CO ₂ of R-22 refrigerant	tCO ₂ e	-	-	-	161.50	-	-	-	-	-	81.66	-	-	-	-

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GHG emission	ons scope 1 & scope 2															
B usiness un	iit			Refinery	Business ¹		Bangkok Fuel Pipeline and Logistics (BFPL) ⁴	BCP Trading (BCPT) ⁴		Marketing	Business ²		Office b	uilding and Re	gion Business	Centers ³
Indicator	Material Aspect	Unit	2020	2021	2022	2023	2023	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Total Indirect GHG emission (Scope 2)															
	Total Indirect GHG emission (Scope 2)	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	7,701.17	6,438.23	-	591.33	733.23	800.19
	Total Indirect GHG emission (Scope 2) (Location-based)	tCO₂e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	7,701.17	6,438.23	-	591.33	733.23	800.19
	• CO ₂	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,501.83	7,701.17	6,438.23	-	585.86	733.23	800.19
	• Biogenic CO ₂	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRI305-2	• CH ₄	tCO ₂ e	-	-	-	-	-	-	-	35.41	-	-	-	1.80	-	-
GN1303 2	• N ₂ O	tCO ₂ e	-	-	-	-	-	-	-	71.95	-	-	-	3.67	-	-
	• Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Indirect GHG emission (Scope 2) (Market-based)	tCO₂e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	7,701.17	6,438.23	-	591.33	733.23	800.19
	• CO ₂	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,501.83	7,701.17	6,438.23	-	585.86	733.23	800.19
	• Biogenic CO ₂	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	• Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRI305-1 and GRI305-2	Total GHG emission (Scope 1 and 2)	tCO ₂ e	892,751.85	827,078.83	936,007.98	946,703.10	5,148.38	1.86	12,435.37	12,102.61	8,439.67	7,168.76	-	1,069.96	1,217.91	1,219.63
	GHGs intensity (Scope 1 and 2)															
	Total GHG emission (Scope 1 and 2) per weight of raw materials	tCO₂e/tonne of raw materials	0.13	0.12	0.11	0.12	N/A	N/A				0.01	N/A	N/A	N/A	N/A
	Production volume	ML	N/A	N/A	N/A	N/A	4,416.80	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
GRI305-4	Total GHG emission (Scope 1 and 2) per production volume	tCO ₂ e/ML of production volume	N/A	N/A	N/A	N/A	1.17	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Office areas	m ²	N/A	N/A	N/A	N/A	N/A	70.00	N/A	N/A	N/A	N/A				14,827.11
	Total GHG emission (Scope 1 and 2) per office areas	tCO₂e/m²	N/A	N/A	N/A	N/A	N/A	0.03	N/A	N/A	N/A	N/A				0.08
GRI305-5	Reduction of GHG emissions															
GINI303-3	Reduction of GHG emissions	tCO₂e		8,308.62	3,531.85	11,850.78										250.86

siness unit			l													
				Refinery	Business ¹		Bangkok Fuel Pipeline and Logistics (BFPL) ⁴	BCP Trading (BCPT) ⁴		Marketing	B usiness ²		Office b	uilding and Reg	gion B usiness	Centers ³
ndicator	Material Aspect	Unit	2020	2021	2022	2023	2023	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Total direct GHG emission (Scope 1)															
	Total direct GHG emission (Scope 1)	tCO ₂ e	885,906.72	821,155.65	930,897.27	940,428.34	-	-	509.72	580.53	480.44	473.72	-	478.63	484.69	419.44
	• CO ₂	tCO ₂ e	883,796.95	819,065.76	928,384.04	938,073.49	-	-	499.21	485.38	318.87	332.76	-	468.15	475.33	411.61
	• CH ₄ and fugitive CH ₄	tCO ₂ e	1,723.01	1,766.10	2,045.70	1,992.96	-	-	0.67	86.12	80.03	35.93	-	0.68	0.71	0.66
	4 and rugitive Cri ₄	tonne	57.43	58.87	68.19	66.43	-	-	0.03	3.44	2.93	1.28	-	0.03	0.03	0.02
	• CH4	tCO ₂ e	387.41	369.00	413.10	412.18	-	-	0.67	86.12	80.03	0.54	-	0.68	0.71	0.66
		tonne	12.91	12.30	13.77	13.74	-	-	0.03	3.44	2.93	0.02	-	0.03	0.03	0.02
RI305-1	• Fugitive CH4	tCO ₂ e	1,335.60	1,397.10	1,632.60	1,580.77	-	-	-	-	-	35.39	-	-	-	-
		tonne	44.52	46.57	54.42	52.69	-	-	-	-	-	1.26	-	-	-	-
	• N ₂ O	tCO ₂ e	386.66	323.76	361.76	360.59	-	-	9.65	9.04	6.73	5.80	-	9.80	8.44	7.08
	Hydrofluorocarbon (HFC)	tCO ₂ e	-	-	105.76	1.29	-	-	-	-	154.78	99.13	-	-	-	-
<u> </u>	Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	0.10	0.02	0.01	0.02	-	-	0.19	-	0.07	0.10	-	-	0.17	0.09
proach	Direct GHG emission (separately reporting)	tCO ₂ e	28.04	5.39	3.80	166.00	-	-	26.27	44.45	50.04	75.24	-	64.76	48.52	26.98
re appr	Biogenic CO2	tCO ₂ e	28.04	5.39	3.80	4.50	-	-	26.27	44.45	50.04	29.48	-	64.76	48.52	26.98
ty share		tCO ₂ e	-	-	-	161.50	-	-	-	-	-	45.76	-	-	-	-
equi.	Total Indirect GHG emission (Scope 2)															
ording to	Total Indirect GHG emission (Scope 2)	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	4,890.31	4,072.81	-	591.33	733.23	800.19
200		tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	4,890.31	4,072.81	-	591.33	733.23	800.19
Reporting	• CO ₂	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,501.83	4,890.31	4,072.81	-	585.86	733.23	800.19
8	• Biogenic CO ₂	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DISOF 3	• CH ₄	tCO ₂ e	-	-	-	-	-	-	-	35.41	-	-	-	1.80	-	-
RI305-2	• N ₂ O	tCO ₂ e	-	-	-	-	-	-	-	71.95	-	-	-	3.67	-	-

Business unit				Refinery	B usiness ¹		Bangkok Fuel Pipeline and Logistics (BFPL) ⁴	BCP Trading (BCPT) ⁴		Marketing	Business ²		Office b	uilding and Reg	jion Business (≎enters³
Indicator	Material Aspect	Unit	2020	2021	2022	2023	2023	2023	2020	2021	2022	2023	2020	2021	2022	2023
	Total direct GHG emission (Scope 1)															
	Total direct GHG emission (Scope 1)	tCO₂e	885,906.72	821,155.65	930,897.27	940,428.34	-	-	509.72	580.53	480.44	473.72	-	478.63	484.69	419.44
	• CO ₂	tCO₂e	883,796.95	819,065.76	928,384.04	938,073.49	-	-	499.21	485.38	318.87	332.76	-	468.15	475.33	411.61
	• CH ₄ and fugitive CH ₄	tCO₂e	1,723.01	1,766.10	2,045.70	1,992.96	-	-	0.67	86.12	80.03	35.93	-	0.68	0.71	0.66
	4 and rugitive Cri4	tonne	57.43	58.87	68.19	66.43	-	-	0.03	3.44	2.93	1.28	-	0.03	0.03	0.02
	• CH4	tCO ₂ e	387.41	369.00	413.10	412.18	-	-	0.67	86.12	80.03	0.54	-	0.68	0.71	0.66
		tonne	12.91	12.30	13.77	13.74	-	-	0.03	3.44	2.93	0.02	-	0.03	0.03	0.02
GRI305-1	• Fugitive CH4	tCO ₂ e	1,335.60	1,397.10	1,632.60	1,580.77	-	-	-	-	-	35.39	-	-	-	-
	, againe s. 14	tonne	44.52	46.57	54.42	52.69	-	-	-	-	-	1.26	-	-	-	-
	• N ₂ O	tCO ₂ e	386.66	323.76	361.76	360.59	-	-	9.65	9.04	6.73	5.80	-	9.80	8.44	7.08
	Hydrofluorocarbon (HFC)	tCO ₂ e	-	-	105.76	1.29	-	-	-	-	154.78	99.13	-	-	-	-
	Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	0.10	0.02	0.01	0.02	-	-	0.19	-	0.07	0.10	-	-	0.17	0.09
	Direct GHG emission (separately reporting)	tCO ₂ e	28.04	5.39	3.80	166.00	-	-	26.27	44.45	50.04	75.24	-	64.76	48.52	26.98
	Biogenic CO2	tCO ₂ e	28.04	5.39	3.80	4.50	-	-	26.27	44.45	50.04	29.48	-	64.76	48.52	26.98
on iit v share annroach	CO2 of R-22 refrigerant	tCO ₂ e	-	-	-	161.50	-	-	-	-	-	45.76	-	-	-	-
:=	Total Indirect GHG emission (Scope 2)															
5	Total Indirect GHG emission (Scope 2)	tCO₂e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	4,890.31	4,072.81	-	591.33	733.23	800.19
Renorting according to	Total Indirect GHG emission (Scope 2) (Location-based)	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	4,890.31	4,072.81	-	591.33	733.23	800.19
itio	• CO ₂	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,501.83	4,890.31	4,072.81	-	585.86	733.23	800.19
2	• Biogenic CO ₂	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CDI20E 2	• CH ₄	tCO ₂ e	-	-	-	-	-	-	-	35.41	-	-	-	1.80	-	-
GRI305-2	• N ₂ O	tCO ₂ e	-	-	-	-	-	-	-	71.95	-	-	-	3.67	-	-
	Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Indirect GHG emission (Scope 2) (Market-based)	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,609.19	4,890.31	4,072.81	-	591.33	733.23	800.19
	• CO ₂	tCO ₂ e	6,845.13	5,923.19	5,110.71	6,274.75	5,148.38	1.86	11,927.39	11,501.83	4,890.31	4,072.81	-	585.86	733.23	800.19
	• Biogenic CO ₂	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	• Other biogenic (CH ₄ and N ₂ O)	tCO ₂ e	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRI305-1 and GRI305-2	Total GHG emission (Scope 1 and 2)	tCO₂e	892,751.85	827,078.83	936,007.98	946,703.10	5,148.38	1.86	12,437.11	12,189.72	5,370.75	4,546.53	-	1,069.96	1,217.91	1,219.63



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- 1. The Refinery Business consists of Bangchak Phra Khanong Refinery and Oil Depot at Sukhumvit 64, Oil Depot at Bang Pa Inn, Oil Depot at Surat Thani, and offices at the refinery area.
- 2. The Marketing Business consists of Bangchak Green Net Co., Ltd. and Bangchak Retail Co., Ltd.
- 3. Office building and Region Business Center consists of the main office building (M Tower), the Central Region Business Center, the Northeastern Region Business Center, the Northern Region Business Center, and the Southern Region Business Center.
- 4. The reporting boundary of GHG emissions has been expanded to Bangkok Fuel Pipeline Transportation and Logistics (BFPL) and BCP Trading (BCPT) in 2023.
- 5. Bangchak Corporation Public Company Limited (Refinery Bussiness, M-Tower and Region Business Centers, and Marketing Business) firstly disclosured GHG emission scope 3 in 2021.
- 6. The reporting boundary of scope 3 emissions has been expanded to crude oil purchasing and business travel activities in 2023. The GHG calculation of business travelling based on the ICAO Carbon Emissions Calculator (ICEC) principle.
- 7. The report of scope 1, 2, and 3 emissions data are calculated by using the BCP GHG calculation tool following IPCC 2006.
- 8. The emission factors from IPCC 2006 and API Compendium of Greenhouse Gas Emissions Methodologies for the Oil and Natural Gas Industry 2009 are used for scope 1 emissions calculation.

- $9. \ The\ emission\ factors\ from\ Energy\ Policy\ and\ Planning\ Office,\ Ministry\ of\ Energy,\ Thailand\ (EPPO)\ are\ used\ for\ scope\ 2\ emissions\ calculation.$
- 10. The emission factors from Thailand Greenhouse Gas Management Organization (TGO), IPCC, and Thai National LCI Database are used for scope 3 emissions calculation.
- 11. Greenhouse gas emissions intensity is calculated from scope 1 and 2 emissions.
- $12.\,\mathsf{GHG}\ \mathsf{emissions}\ \mathsf{reductions}\ \mathsf{are}\ \mathsf{calculated}\ \mathsf{based}\ \mathsf{on}\ \mathsf{energy}\ \mathsf{saving}\ \mathsf{activities}\ \mathsf{carried}\ \mathsf{out}\ \mathsf{in}\ \mathsf{2023}.$
- 13. Conversion of fuel to energy by applying heating value provided by the Department of Alternative Energy Development and Efficiency.
- $14. \ Global \ Warming \ Potential \ (GWP) \ values \ are \ based \ on \ the \ Fifth \ Assessment \ Report \ (AR5) \ of \ the \ Greenhouse \ Gas \ Protocol.$
- 15. Transporting finished petroleum products is included in the refinery business's downstream transportation and distribution, excluding heavy fuel oil and lubricant transportation.
- 16. The gases included in the green house gas calculation are CO₂, CH₄, N₂O, and HFC.
- 17. N/A means not applicable.

/ater Manag	ement ¹								
usiness unit	t		Refinery	Business ² and office	e building ³	Refinery Business ²	BCP Trading (BCPT)	Marketing Business ⁵	Office building and Region Business Centers ⁴
Indicator	Material Aspect	Unit	2020	2021	2022		2	2023	
	Total water withdrawal								
	Total water withdrawal (excluding brine water from crude oil extraction)	million cubic meter	2.495	2.411	2.344	2.792	0.082	0.507	0.003
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	2.395	2.294	2.334	2.710	0.082	0.507	0.003
	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	0.100	0.117	0.010	0.082	-	-	-
	Total water withdrawal (including brine water from crude oil extraction)	million cubic meter	21.325	2.444	2.383	2.803	0.082	0.507	0.003
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	2.395	2.294	2.334	2.710	0.082	0.507	0.003
	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	18.930	0.150	0.049	0.093	-	-	-
	Total water withdrawal by source ⁷								!
	Surface water ⁸	million cubic meter	0.185	0.197	0.147	0.165	-	-	-
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids ⁸	million cubic meter	0.085	0.080	0.136	0.083	-	-	-
GRI 303-3	Other water > 1000 mg/L Total Dissolved Solids ⁸	million cubic meter	0.100	0.117	0.010	0.082	-	-	-
(2018)	Groundwater ⁹	million cubic meter	0.270	0.112	0.440	0.020	-	0.062	0.000
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids ⁹	million cubic meter	0.270	0.112	0.440	0.020	-	0.062	0.000
	Other water > 1000 mg/L Total Dissolved Solids ⁹	million cubic meter	-	-	-	-	-	-	-
	Produced water ¹⁰	million cubic meter	18.830	0.033	0.039	0.011	-	-	-
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids ¹⁰	million cubic meter	-	-	-	-	-	-	-
	Other water > 1000 mg/L Total Dissolved Solids ¹⁰	million cubic meter	18.830	0.033	0.039	0.011	-	-	-
	Third-party water ¹¹	million cubic meter	2.040	2.101	1.757	2.608	0.082	0.445	0.003
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids ¹¹	million cubic meter	2.040	2.101	1.757	2.608	0.082	0.445	0.003
	Other water > 1000 mg/L Total Dissolved Solids ¹¹	million cubic meter	-	-	-	-	-	-	-
	Third-party water withdrawal by source ¹²								
	Surface water	million cubic meter	2.040	2.101	1.757	2.608	0.082	0.445	0.003

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Water Manage	ement ¹								
Business unit			Refinery	Business ² and office	building ³	Refinery Business ²	BCP Trading (BCPT)	Marketing Business ⁵	Office building and Region Business Centers ⁴
Indicator	Material Aspect	Unit	2020	2021	2022		2	2023	
	Total water withdrawal in water stressed areas								
	Total water withdrawal in water stressed areas	million cubic meter	-	-	-	-	-	0.258	-
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	0.258	-
	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	-	-
	Total water withdrawal in water stressed areas by source ¹³								
GRI 303-3	Groundwater	million cubic meter	-	-	-	-	-	0.029	-
(2018)	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	0.029	-
(2016)	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	-	-
	Third-party water	million cubic meter	-	-	-	-	-	0.229	-
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	0.229	-
	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	-	-
	Third-party water withdrawal in water stressed areas by source ¹²	'						<u>'</u>	
	Surface water	million cubic meter	-	-	-	-	-	0.229	-
	Total water discharge								
	Total water discharge	million cubic meter	0.727	0.828	0.899	0.945	0.000	0.405	0.003
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids ¹⁴	million cubic meter	0.176	0.207	0.103	0.480	0.000	0.405	0.003
	Other water > 1000 mg/L Total Dissolved Solids ¹⁴	million cubic meter	0.552	0.621	0.796	0.465	-	-	-
CDI 202 4	Total water discharge by destination ¹⁵								
GRI 303-4 (2018)	Surface water	million cubic meter	0.725	0.827	0.897	0.945	-	0.078	-
(2018)	Third-party water	million cubic meter	0.002	0.001	0.002	-	0.000	0.328	0.003
	Total water discharge in water stressed areas								
	Total water discharge in water stressed areas	million cubic meter	-	-	-	-	-	0.206	-
	• Freshwater ≤ 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	0.206	-
	Other water > 1000 mg/L Total Dissolved Solids	million cubic meter	-	-	-	-	-	-	-
	Total water consumption (excluding brine water from crude oil extraction) = total water withdrawal (excluding	ng brine water from crude c	il extraction) - total wa	ater discharge					
GRI 303-5	Total water consumption (excluding brine water from crude oil extraction)	million cubic meter	1.768	1.582	1.445	1.847	0.082	0.101	0.001
(2018)	Total water consumption in water stressed areas	million cubic meter	-	-	-	-	-	0.052	-
	Change in water storage, if water storage has been identified as having a significant water-related impact	million cubic meter	-	-	-	-	-	-	-

0.00

N/A

0.00

N/A

0.00

0.00

N/A

N/A

N/A

N/A

Remarks:

1. In 2020-2022, the amount of water withdrawal, water discharge, and water consumption of Bangchak Phra Khanong Refinery and Oil Depot at Sukhumvit 64 and M Tower were reported. In 2023, the reporting scope has been expanded to the Regional Business Centers, the Marketing Business, and BCP Trading (BCPT).

N/A

0.00

tonne

- 2. The Refinery Business consists of Bangchak Phra Khanong Refinery and Oil Depot at Sukhumvit 64, and offices at the refinery area.
- 3. Office building consists of the main office building (M Tower).

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- 4. Office building and Region Business Center consists of the main office building (M Tower), the Central Region Business Center, the Northeastern Region Business Center, the Northern
- 5. The Marketing Business consists of Bangchak Green Net Co., Ltd. and Bangchak Retail Co., Ltd.
- 6. Characteristics of water is collected from analysis result from 3rd party laboratory which is licensed by department of Industy work.
- 7. No seawater withdrawal.
- 8. The volume of total surface water withdrawal at the Refinery Business is collected from pump capacity or tank volume.
- 9. The volume of total groundwater withdrawal is collected from meter reading.
- 10. The volume of total produced water withdrawal from crude oil extraction, processing, or raw material is calculated from the ratio of oil and brine.
- 11. The volume of total 3rd party water withdrawal is collected from invoices.
- 12. The 3rd party water of all areas is withdrawn from the surface water source.
- 13. The water in water stressed areas is withdrawn from groundwater and 3rd party water sources.
- 14. The total amount of water discharge was collected from the water flow meter readings and calculation of wastewater treatment system design.
- 15. No water discharge to groundwater and seawater sources.



ndicator	Material Aspect	Unit	2020	2021	2022	2023
	Nitrogen oxides (NO _x) ¹					
	NO _x (combustion)	tonne	280.00	458.88	506.11	526.79
	Control limit (not exceed)	tonne	1,000.00	1,000.00	1,000.00	1,000.00
	Intensity of NO _x	tonne/ thousand tonne of crude oil	0.060	0.099	0.087	0.092
	Sulfur dioxide (SO ₂) ¹					
	SO ₂ (combustion)	tonne	27.00	53.48	45.25	38.95
	Control limit (not exceed)	tonne	1,000.00	1,000.00	1,000.00	1,000.00
	Intensity of SO ₂	tonne/ thousand tonne of crude oil	0.010	0.012	0.008	0.007
	Total Suspended Particulate (TSP) ¹					
	TSP PM10 (combustion)	tonne	3.00	3.50	7.54	15.35
	Control limit (not exceed)	tonne	200.00	200.00	200.00	200.00
	Intensity of TSP	tonne/ thousand tonne of crude oil	0.002	0.001	0.001	0.003
	Hydrogen sulfide (H ₂ S) ¹					
	H ₂ S (SRU/TGTU Stack)	tonne	4.00	4.37	2.22	6.62
GRI 305-7	Control limit (not exceed)	tonne	20.00	20.00	20.00	20.00
	Intensity of H ₂ S	tonne/ thousand tonne of crude oil	0.000	0.001	0.000	0.001
	Volatile Organic Compund (VOCs) ^{2, 3, 4}					
	VOCs inventory ^{2,3}	tonne	417.61	341.47	480.21	356.50
	Fugitive VOCs ⁴	tonne	2.51	2.53	2.99	2.90
	Control himit (not exceed)	tonne		500.00	500.00	500.00
	Intensity of fugitive VOCs	tonne/ thousand tonne of crude oil	0.002	0.001	0.001	0.001
	Flared hydrocarbon ⁵	1				
		kL	1,174.30	2,311.28	1,327.24	814.94
	Flared hydrocarbon	Nm ³	0.17	0.57	0.27	0.22
	Flared hydrocarbon per total product produced	Nm³/million barrel oil equivalent	0.002	0.015	0.003	0.003
	Vented hydrocarbon					
	Vented hydrocarbon	Nm ³	N.A.	N.A.	N.A.	N.A.
	Vented hydrocarbon per total product produced	Nm³/million barrel oil equivalent	N.A.	N.A.	N.A.	N.A.

- 1. Calculated from production capacity using a thrid-party entity.
- $2. \ \ \text{Include VOC Inventory from combustion, flare, tank, marketing and terminal, and was tewater.}$
- 3. Use emission factors from AP 42-US EPA, for VOC inventory calculation from combustion, flare, and marketing and terminal. Tank 4 program and Water 9 program are used as tools for VOC inventory calculation from tank and wastewater respectively.
- 4. Calibrated measurement tools
- $5. \ \ \text{Include flared hydrocarbon from Plant 2, 3, 4.} \\$

Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Total waste generated by category					
	Total waste generated	tonne/year	3,157.79	2,940.80	1,729.64	12,723.7
	Total hazardous wate	tonne/year	2,676.61	2,618.73	1,584.44	3,435.3
	Total non-hazardous wate	tonne/year	484.66	322.07	145.20	9,288.3
	Total waste generated by activity					
	Routine waste	tonne/year	3,059.00	1,681.67	1,102.96	911.65
	• Hazardous wate ¹	tonne/year	2,671.00	1,414.61	957.76	821.86
	• nazaruous wate-	percentage	84.58	48.10	55.37	6.46
	• Non-hazardous wate ¹	tonne/year	388.00	267.06	145.20	89.79
	• Non-nazardous wate-	percentage	12.29	9.08	8.39	0.71
	Non-routine waste	tonne/year	98.79	1,259.13	626.68	11,812.
	Unandari materiali di salah sa	tonne/year	-	-	626.68	153.42
GRI306-3	Hazardous waste from non-routine activity	percentage	-	-	36.23	1.21
	N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	tonne/year	-	-	-	10.89
	Non-hazardous waste from non-routine activity	percentage	-	-	-	0.09
		tonne/year	-	-	-	1,924.7
	Hazardous waste from oil and chemical spill clean-up	percentage	-	-	-	15.13
		tonne/year	-	-	-	535.34
	Hazardous waste from construction activities ²	percentage	-	-	-	4.21
	N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	tonne/year	97.00	-	-	9,187.7
	Non-hazardous waste from construction activities ²	percentage	3.07	-	-	72.21
	Unanders week for Townson d Maintenance?	tonne/year	1.77	1,204.12	-	-
	Hazardous waste for Turnaround Maintenance ²	percentage	0.06	40.95	-	-
	Non-harardous wests for Turn-round Maintaine 2	tonne/year	0.02	55.01	-	-
	Non-hazardous waste for Turnaround Maintenance ²	percentage	0.00	1.87	-	-
	Industrial waste diverted from landfilling	percentage	100.00	100.00	100.00	100.00
	Reuse and recycling	percentage	25.52	47.16	56.67	19.20
B 05	Other recovery operation methods	percentage	2.33	8.85	7.80	70.95
BCP	Energy recovery (alternative fuels/ fuel blending)	percentage	72.10	43.77	35.52	9.85
Indicators	Incineration without energy recovery	percentage	0.04	0.22	0.01	-
	Other disposal operation	percentage	-	-	-	-
	Landfiling	percentage	-	-	-	_



Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Total waste generated by category and disposal/recovery o	peration				
GRI 306-3	Hazardous waste ¹ by disposal/recovery operation	tonne/year	2,676.61	2,618.73	1,584.44	3,435.37
	Hazardous waste ¹ diverted from disposal (offsite)	tonne/year	484.94	1,462.86	991.38	2,192.93
	• Reuse	tonne/year	-	-	-	-
GRI 306-4	Recycling	tonne/year	484.94	1,220.57	856.42	1,101.73
	Recovery (reclaimation, regeneration of metal and metallic compounds)	tonne/year	-	242.29	134.96	1,091.20
	Hazardous waste ¹ directed to disposal (offsite)	tonne/year	2,191.67	1,155.87	593.06	1,242.45
	• * DIW Energy recovery (alternative fuels/ fuel blending)	tonne/year	2,190.40	1,149.29	592.95	1,242.45
GRI 306-5	Incineration without energy recovery	tonne/year	1.27	6.58	0.11	-
	Landfilling	tonne/year	-	-	-	-
	Other disposal operations ³ ton		-	-	-	-
	Non-hazardous waste ¹ by disposal/recovery operation	tonne/year	484.66	322.07	145.20	9,288.39
	Non-hazardous waste ¹ diverted from disposal (offsite)	tonne/year	395.72	184.26	123.77	9,277.50
	• Reuse	tonne/year	-	-	-	-
	Recycling	tonne/year	321.96	166.28	56.06	1,340.99
GRI 306-4	Other recovery operation (other recovery unlisted materials)	tonne/year	-	17.98	-	-
	Other recovery operation (land reclamation: using construction waste)	tonne/year	73.76	-	-	7,899.16
	Sorting	tonne/year	73.76	-	67.71	37.35
	Composting	tonne/year			-	-
	Non-hazardous waste ¹ directed to disposal (offsite)	tonne/year	88.94	137.81	21.43	10.89
	Energy recovery (alternative fuels/ fuel blending)	tonne/year	88.94	137.81	21.43	10.89
GRI 306-5	Incineration without energy recovery	tonne/year	-	-	-	-
	Landfilling	tonne/year	-	-	-	-
	Other disposal operations ³	tonne/year	-	-	-	-

Industrial \	Waste Management at the Bangchak Phra Khanong Refin	ery				
Indicator	Material Aspect	Unit	2020	2021	2022	2023
*DIW	Hazardous waste directed to disposal (offsite) ⁴	tonne/year	2,191.67	1,155.87	593.06	1,242.45
	• Recycle (042, 041, 044 and 049)					
	041: Use as fuel substitution or burn for energy recovery					
04	• 042: Fuel blending	tonne/year	2,190.40	1,149.29	592.95	1,242.45
	044: Use as co-material in cement kiln or rotary kiln					
	Disposal (075: Incineration in hazardous waste					
07	incinerator)	tonne/year	1.27	6.58	0.11	-

หมายเหตุ:

- 1. Weight from waste manifest.
- 2. Estimate from volum of waste sent to disposal based on calculation of number of bags per container and average weight per bag / co
- 3. According to Department of Industrial Works (DIW), Bangchak refinery have complied with DIW's Announcement of Waste processor B.E. 2550, Best Practice of Waste Management and Disposal B.E. 2551 and Hazardous Substance Act. 2535 and the waste management have been classified and managed according to Notification of Ministry of Industry Re: Industrial Waste Disposal B.E. 2548 (2005). Waste management can be classified into 8 methods as follows: Method 01 Sorting, Method 02 Storage, Method 03 Reuse, Method 04 Recycle, Method 05 Recovery, Method 06 Treatment, Method 07 Disposal and Method 08 Others.
- 4. Disposal methods and quantity from DIW waste disposal permit documents and manifests



Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Total waste generated by category and disposal/recovery	operation				
GRI 306-3	Total waste generated	tonne/year			55.32	74.70
GNI 300-3	Total hazardous wate	tonne/year			0.15	0.05
	Total non-hazardous wate	tonne/year			55.17	74.65
GRI 306-3	Hazardous waste ¹ by disposal/recovery operation					
	Hazardous waste ¹ diverted from disposal (offsite)	tonne/year			-	-
	• Reuse	tonne/year			-	-
GRI 306-4	Recycling	tonne/year			-	-
	Recovery (reclaimation, regeneration of metal and metallic compounds)	tonne/year			-	-
	Hazardous waste ¹ directed to disposal (offsite)	tonne/year			0.15	0.05
	Energy recovery (alternative fuels/ fuel blending)	tonne/year			-	-
GRI 306-5	Incineration without energy recovery	tonne/year				-
	• Landfilling	tonne/year			-	-
	Other disposal operations ²	tonne/year			0.15	0.05
GRI 306-3	Non-hazardous waste ¹ by disposal/recovery operation					
	Non-hazardous waste ¹ diverted from disposal (offsite)	tonne/year			15.96	30.08
GRI 306-4	• Reuse	tonne/year			-	-
GKI 300-4	Recycling	tonne/year			5.57	17.37
	Composting	tonne/year			10.39	12.71
	Non-hazardous waste ¹ directed to disposal (offsite)	tonne/year			39.21	44.57
	Energy recovery (alternative fuels/ fuel blending)	tonne/year			0.36	6.21
GRI 306-5	Incineration without energy recovery	tonne/year			-	-
	• Landfilling	tonne/year			38.85	38.36
	Other disposal operations ²	tonne/year				-

- 1. Office waste is managed to be offsite disposal.
- $2. \, {\it Office hazardous which is batteries is stored and waited for authorized disposal vendor to collect.}$

Social Performance

mployee												
Indicator	Motoriel Associa	Unit	20	20	20	21	20	122	20	123		
indicator	Material Aspect	Unit	Person	%	Person	%	Person	%	Person	%		
	Employment ¹											
	Total employee	person, %	1,230	100.00	1,103	100.00	1,098	100.00	1,184	100.00		
	Employee by gender											
	• Male	person, %	854	69.43	759	68.81	752	68.49	773	65.29		
	• Female	person, %	376	30.57	344	31.19	346	31.51	411	34.71		
	Employee by greligion	•										
	Buddhism	person, %	1182	96.10	1060	96.10	1055	96.08	1135	95.86		
	Christian - Catholic	person, %	24	1.95	19	1.72	20	1.82	23	1.94		
	• Islam	person, %	22	1.79	20	1.82	21	1.91	23	1.94		
	• Others	person, %	2	0.16	4	0.36	2	0.18	3	0.26		
	Employee by generation			!				!				
	Baby Boom	person, %	22	1.79	14	1.26	8	0.73	5	0.42		
	Generation X	person, %	533	43.33	451	40.89	450	40.98	454	38.34		
	Generation Y	person, %	626	50.89	585	53.04	584	53.19	631	53.29		
	Generation Z	person, %	49	3.98	53	4.81	56	5.10	94	7.94		
GRI 2-7	Employee by level											
and	Manager level and above	person, %	161	13.09	158	14.32	169	15.39	191	16.13		
GRI 405-1	• Male	person, %	103	8.37	97	8.79	102	9.29	108	9.12		
	• Female	person, %	58	4.72	61	5.53	67	6.10	83	7.01		
	Senior Officer	person, %	234	19.02	231	20.94	243	22.13	268	22.63		
	• Male	person, %	150	12.20	148	13.42	154	14.03	166	14.02		
	• Female	person, %	84	6.83	83	7.52	89	8.11	102	8.61		
	• Officer	person, %	454	36.91	390	35.36	382	34.79	429	36.23		
	• Male	person, %	263	21.38	227	20.58	225	20.49	231	19.51		
	• Female	person, %	191	15.53	163	14.78	157	14.30	198	16.72		
	Operator	person, %	381	30.98	324	29.37	304	27.69	296	25.00		
	• Male	person, %	338	27.48	287	26.02	271	24.68	268	22.64		
	• Female	person, %	43	3.50	37	3.35	33	3.01	28	2.36		
	Employee by age group											
	• Less than 30 years old	person, %	205	16.67	154	13.96	126	11.48	146	12.30		
	Between 30-50 years old	person, %	875	71.14	809	73.35	804	73.22	826	69.80		
	More than 50 years old	person, %	150	12.20	140	12.69	168	15.30	212	17.90		



mployee			1		1		1			
Indicator	Material Aspect	Unit	Person	20 %	20 Person	21 %	Person	%	20 Person	23 %
	Employment ¹		reison	76	Person	70	reison	76	reison	70
	Employee by area									
	Head office	person, %	533	43.33	476	43.16	492	44.81	575	48.5
	Refinery	person, %	620	50.41	551	49.95	528	48.09	530	44.70
	Northern region	person, %	9	0.73	10	0.91	10	0.91	10	0.84
	Central region	person, %	49	3.98	46	4.17	47	4.28	47	3.97
	Northeastern region	person, %	11	0.89	12	1.09	12	1.09	12	1.03
	Southern region	person, %	8	0.65	8	0.73	9	0.82	10	0.84
	Employee by race									
		% of total workforce			99	.91	99	.91	99.	.91
	• Asian	% of total management workforce			99	87	99	.87	99.	89
GRI 2-7 and RI 405-1	• White	% of total workforce			0.0	09	0.	0.09		09
	• White	% of total management workforce			0.	13	0.	13	0.:	11
		% of total workforce			0.0	00	0.	00	0.0	00
	Black or Afircan American	% of total management workforce			0.4	00	0.	00	0.0	00
		% of total workforce			0.0	00	0.	00	0.0	00
	Hispanic or Latino	% of total management workforce			0.	00	0.	00	0.0	00
		% of total workforce			0.0	00	0.	00	0.0	00
	Indigenous or Native	% of total management workforce			0.1	00	0.	00	0.0	00

Employee						
Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Diversity of employees					
	Share of women in total workforce	%	30.57	31.19	31.51	34.71
	Target of share of women in all management positions	%	35.95	39.79	39.79	39.79
	Share of women in all management positions ²	%	35.95	37.79	37.96	40.39
	Share of women in junior management positions	%	35.90	35.93	37.96	38.06
ВСР	Share of women in top management positions ³	%	41.67	36.36	43.48	40.74
Indicators	Share of women in management positions in revenue-generating functions	%	22.44	24.15	26.52	26.43
	Share of women in STEM-related positions (STEM: Science Technology Engineering and Mathematics)	%	26.45	24.64	27.14	36.03
	Share of workforce on minority group - people with disability	%	1.00	1.00	1.00	1.00
	Share of LGBTQI+	%	1.79	The respondents did not wish to disclose survey results.	The respondents did not wish to disclose survey results.	The respondents did not wish to disclose survey results.

Employee										
Indicator	Material Aspect	Unit	20	20	20	21	20	22	2023	
inuicator	Material Aspect	Oilit	Person	%	Person	%	Person	%	Person 2	%
	Employee turnover									
	Employee turnover rate	%	4.13 5.76 5		5.0	05	2.9	99		
	Voluntary employee turnover rate	%	% 3.16 5.13 4.50 2.99							
	Employee turnover by gender									
GRI 401-1	• Male	person, %	25	64.10	37	64.91	25	51.02	19	55.88
GKI 401-1	• Female	person, %	14	35.90	20	35.09	24	48.98	15	44.12
	Employee turnover by age group									
	• Less than 30 years old	person, %	18	46.15	27	47.37	20	40.81	14	41.18
	Between 30-50 years old	person, %	17	43.59	28	49.12	26	53.06	20	58.82
	More than 50 years old	person, %	4	10.26	2	3.51	3	6.12	0	0.00



			20	20	20	21	20	22	20	23
Indicator	Material Aspect	Unit	Person	%	Person	%	Person	%	Person	%
	Employee turnover									
BCP Pr	Employee turnover by level									
	Manager level and above	person, %					6	12.24	3	8.82
	Senior officer and officer	person, %					38	77.55	30	88.23
	• Operator	person, %					5	10.20	1	2.95
	Employee turnover by race									
	• Asian	person, %					49	100.00	34	100.0
	• White	person, %					0	0.00	0	0.00
	Black or Afircan American	person, %					0	0.00	0	0.00
	Hispanic or Latino	person, %					0	0.00	0	0.00
	Indigenous or Native	person, %					0	0.00	0	0.00
	New Employee									
	New Employee	person, %	30	100.00	43	100.00	57	100.00	123	100
	New employee by gender									
GRI 401-1 -	• Male	person, %	19	63.33	21	48.84	28	49.12	43	34.96
	• Female	person, %	11	36.67	22	51.16	29	50.88	80	65.04
	New employee by age group								30 1 34 0 0 0 0 0 123 43 80 67 55 1 114 0	
	• Less than 30 years old	person, %	24	80.00	24	55.81	30	52.63	67	54.47
	Between 30-50 years old	person, %	6	20.00	17	39.53	26	45.61	55	44.71
	More than 50 years old	person, %	0	0.00	2	4.65	1	1.75	1	0.81
	New employee by level									
	Manager level and above	person, %					9	15.79	9	7.31
	Senior officer and officer	person, %					46	80.70	114	92.68
	Operator	person, %					2	3.51	0	0.00
	New employee by race	' '								
	• Asian	person, %					57	100.00	123	100.0
	White	person, %					0	0.00		0.00
	Black or Afircan American	person, %					0	0.00		0.00
	Hispanic or Latino	person, %					0	0.00		0.00
	Indigenous or Native	person, %					0	0.00		0.00
	Percentage of open position filled by	PC13011, 70						0.00		5.00
	internal candidates (internal hires)	%	10	.11	11.	11	10.	71	11	2
Indicators	Average hiring cost per person ⁴	THB/person	122	055	42,	212	41,0	200	06.0	000

mployee	1									
Indicator	Material Aspect	Unit	20	20	20	21	20	22	20	23
The section	Tracerial Aspect		Person	%	Person	%	Person	%	Person 411 5 773 0 5 0 5	%
	Parental leave									
	Female employees who were entitled to parental leave	person, %					346	100.00	411	100.0
	Female employees who took parental leave (as % of female employees who were entitled to parental leave) ⁵	person, %	4	0.33	8	0.73	4	1.16	5	1.22
	Female employees who took parental leave (as % of all employees who were entitled to parental leave)	person, %					4	0.36	5	0.42
	Male employees who were entitled to parental leave	person, %					752	100.00	773	100.0
	Male employees who took parental leave (as % of female employees who were entitled to parental leave)	person, %					16	2.13	0	0.00
GRI401-3	Male employees who took parental leave (as % of all employees who were entitled to parental leave)	person, %					16	1.46	0	0.00
	Female employees who returned to work after parental leave	person, %	4	100.00	8	100.00	4	100.00	5	100.0
	Male employees who returned to work after parental leave	person, %					16	100.00	0	0.00
F a s r M a	Female employees who returned to work after parental leave that were still employed 12 months after their return to work	person, %					4	100.00	5	100.0
	Male employees who returned to work after parental leave that were still employed 12 months after their return to work	person, %					16	100.00	0	0.00



ndicator	Material Assess	Unit	2020	2021	2022	2023					
ndicator	Material Aspect	Onit	2020	2021	2022	2023					
	Employee development			1		1					
	Total training hour	hour	28,650.27	30,869.65	31,931.70	42,333.60					
	Average training hour per person	hour/person	23.29	27.99	29.08	35.75					
	Average amount spent on training and development per person	THB/person	8,717.66	14,447.45	15,930.68	23,825.76					
	Training hour by gender										
	• Male	hour/person	21.05	29.03	31.97	36.82					
	• Female	hour/person	28.18	25.69	22.80	33.75					
	Training hour by level										
	Manager level and above	hour/person	45.15	53.66	25.08	22.19					
	Senior officer and officer	hour/person	24.03	24.87	27.11	24.31					
	• Operator	hour/person	12.53	21.46	35.36	36.31					
	Training hour by business category										
	President & Chief Executive Officer (PS)	hour/person	38.45	31.84	26.18	37.84					
GRI 404-1	Corporate Sustainability Development and Strategic Synergy (CSBU)	hour/person	46.99	0.00	14.55	29.21					
	Corporate Management and Organization Development (MDBU)	hour/person	37.00	23.47	25.23	39.57					
	Accounting and Finance (AFBU)	hour/person	18.85	27.00	46.10	32.71					
	Marketing Business Group (MKBG)	hour/person	15.58	29.56	13.05	18.31					
	Refinery Business Group (RFBG)	hour/person	21.82	28.09	37.22	46.39					
	Best Employer score	%	56.00	N/A	N/A	N/A					
	Employee Engagement Score	%	63.00	70.00	75.00	85.00					
	Labour and Human rights Complaints	case	0	0	0	0					
	Harassment and Discrimination Complaints	case	0	0	0	0					
	Training to increase awareness of harassment and discrimination	frequency		1 time/year	1 time/year	1 time/year					

Employee												
Indicator	Material Aspect	Unit	2020	2021	2022	2023						
	KPIs on employee development											
	KPI 1: Average training hours per person											
	Average training hours by level											
	Manager level and above	hour/person	45	54	25	22						
	Senior officer and officer	hour/person	25	25	27	24						
	• Operator	hour/person	15	22	35	36						
	Average training hours by taining category											
BCP	Hard skills	hour/person	14	11	20	25						
Indicators	• Soft skills	hour/person	9	17	15	10						
indicators	KPI 2: Average amount spent per person											
	Average amount spent per person by level											
	Manager level and above	THB/person	15,000	30,000	50,000	50,000						
	Senior officer and officer	THB/person	4,500	8,000	15,000	20,000						
	• Operator	THB/person	1,500	3,000	8,000	10,000						
	Average amount spent per person by tra	ining category										
	Hard skills	THB/person	2,900	5,000	10,000	20,000						
	Soft skills	THB/person	1,800	3,000	15,000	15,000						

Employee						
Indicator	Material Aspect	Unit	2020	2021	2022	2023
	Human Capital Return on Investment					
	Total revenue	ТНВ	136,450,288,879	199,416,997,279	328,017,357,411	385,853,022,710
ВСР	Total operating expenses	ТНВ	132,122,127,969	175,744,433,215	281,748,692,278	352,114,899,628
Indicators	Total employee-related expenses	ТНВ	1,796,270,554	2,066,886,200	2,466,797,249	2,517,022,106
	Human Capital Return on Investment (HC ROI)	ratio	3.41	12.45	19.76	14.40



mployee											
Indicator	Material Aspect	Unit	2020	2021	2022	2023					
	Ratio of basic salary and remuneration	(women : men) ⁶									
	Ratio of basic salary and remuneration										
	Ratio of basic salary	women : men		1.16	1.18	1.16					
	Ratio of remuneration	women : men			1.08	1.00					
	Ratio of basic salary by age group										
	• Less than 30 years old	women : men		1.33	1.25	1.18					
	Between 30-50 years old	women : men		1.20	1.22	1.25					
	More than 50 years old	women : men		0.96	1.06	1.16					
	Ratio of remuneration by age group										
	• Less than 30 years old	women : men			0.96	0.78					
	Between 30-50 years old	women : men			1.09	1.08					
	More than 50 years old	women : men			1.05	1.03					
	Ratio of basic salary by religion										
	Buddhism	women : men		1.17	1.19	1.19					
	• Others	women : men		0.78	0.87	0.78					
	Ratio of remuneration by religion										
	• Buddhism	women : men			1.09	1.02					
	• Others	women : men			0.85	0.68					
	Ratio of basic salary by level										
GRI 405-2	Manager level and above	women : men		0.89	0.92	0.95					
	Senior Officer	women : men		0.98	0.98	0.94					
	• Officer	women : men		0.94	0.95	0.94					
	Operator	women : men		1.13	1.05	0.98					
	Ratio of remuneration by level										
	Manager level and above	women : men			0.92	0.87					
	Senior Officer	women : men			0.95	0.87					
	• Officer	women : men			0.81	0.74					
	Operator	women : men			0.82	0.79					
	Ratio of basic salary by area										
	Head office	women : men		0.79	0.83	0.85					
	Refinery	women : men		1.35	1.37	1.30					
	Others (Northern, Central,					_					
	Northeastern, Southern region)	women : men		0.78	0.77	0.77					
	Ratio of remuneration by area										
	Head office	women : men			0.82	0.79					
	Refinery	women : men			1.22	1.16					
	Others (Northern, Central,					_					
	Northeastern, Southern region)	women : men			0.72	0.70					

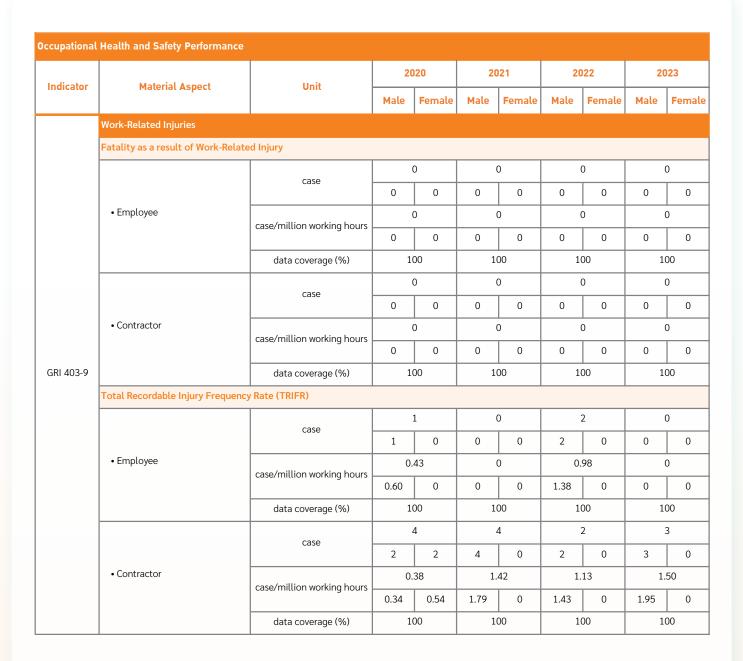
Employee										
Indicator	Material Aspect	Unit	2020	2021	20	22	2023			
GRI 202-1	Ratio of employee mean pay (based on basic salary) to legal minimum pay	ratio			1.45	1.37	1.55	1.40		
	Ratio of contractor mean pay (based on basic salary) to legal minimum pay	ratio			Omission		ssion Omission			
GRI 202-2	Share of native (Thai) employees on manager and above level.	%			99.41		99.48			
	Ratio of basic salary and remuneration (men : women)									
	Mean gender pay gap (based on basic salary)	%	-16.97	-15.66	-17.55		-17.55 -16.57			
ВСР	Median gender pay gap (based on basic salary)	%	-20.29	-18.88	-21.34		-21.34 -19.4		.40	
Indicators	Mean gender pay gap (based on remuneration)	%			-8.03		-0.	08		
	Median gender pay gap (based on remuneration)	%			-2.90		2.9	98		
	Mean bonus gap	%	-14.92	-14.47	-17	.31	-8.18			
	Median bonus gap	%	-15.96	-17.83	-18	.96	-12	.67		

- 1. The Company has an exclusive full-time employment policy. There are no self-employment, temporary, part-time, non-guaranteed-hours employments with no seasonal variations in manpower.
- The number of employees is reported in headcount, the average number across the reporting period.
- 2. Employee in all management positions cover officer, senior officer, and manager and above.
- $3. \, Top \, management \, positions \, are \, all \, management-level \, positions \, with \, a \, reporting \, line \, 2 \, levels \, or \, less \, from \, the \, CEO.$
- 4. The average cost of the new employee hiring process in 2023 increased from the previous year due to an increase in recruitment.
- 5. The percentage of parental leave has been reported as a percentage of all female employees since 2020. In 2022, the parental leave welfare has been expanded to cover female and male employees.

Male employees is eligible for 15 days parental leave. Thus, the reporting of the percentage of parental leave as a percentage of all employees has been presented since 2022.

Occupational	Health and Safe	ety Performance								
Indicator	Material	Unit	2020		2021		2022		2023	
mulcator	Aspect	Onit	Male	Female	Male	Female	Male	Female	Male	Female
	Workers covered	d by an occupation	nal health and	safety manag	ement system					
GRI 2-8	Workers person who are not								64	10
	employees	person							461	179
	Total Working H	lour								
	• Employee	hour	2,344,	462.90	1,258,971.00		2,043,251.90		2,130,210.40	
GRI 403-9		hour	1,675,031.60	669,431.30	1,149,249.50	109,721.50	1,448,331.30	594,920.60	1,464,010.90	666,199.50
	Contractor	hour	7,815,	554.00	2,810,9	960.50	1,777,185.50		1,995,613.72	
		hour	5,959,383.00	1,856,171.00	2,238,417.50	572,543.00	1,401,309.00	375,876.50	1,536,011.22	459,602.50





			20	020	20	021	20	022	2023	
Indicator	Material Aspect	Unit	Male	Female	Male	Female	Male	Female	Male	Fema
	Work-Related Injuries									
	Lost-Time Injury Frequency Ra	te (LTIFR) ¹								
	-		0			0		0	0	
		case	0	0	0	0	0	0	0	0
	• Employee			0		0		0		0
		case/million working hours	0	0	0	0	0	0	0	0
		data coverage (%)	1	00	100		1	00	1	00
			2			1		2		0
		case	2	0	1	0	2	0	0	О
	Contractor		0.26		0.	.36	1.	.13	0	
		case/million working hours	0.34	0	0.45	0	1.43	0	0	О
GRI 403-9		data coverage (%)	1	00	100		100		100	
GKI 403-9	High-Consequence Work-Relat	ed Injuries				,				
		case		0		0		0		0
	• Employee	Case	0	0	0	0	0	0	0	О
		data coverage (%)	100		100		100		100	
		case	0		0		1		0	
	Contractor	Case .	0	0	0	0	1	0	0	0
		data coverage (%)	100		100		100		100	
	Near Miss Incident									
	Total cases	case	1	01	24		12		1	11
	• Employee	case	1	12	2	21		8	1	11
	Contractor	case		1		3		4		0
	Data coverage	%	1	00	1	00	1	00	10	00
	Work-Related Illnesses									
	Occupational Illness Frequency	y Rate (OIFR)								
		case		0		0		0		0
GRI 403-10			0	0	0	0	0	0	0	0
	• Employee	case/million working hours		0		0		0		0
			0	0	0	0	0	0	0	0
		fatality case	0		0		0		0	



Indicator	Material Assess	Unit	2020		2021		2022		2023	
indicator	Material Aspect	Onit	Male	Female	Male	Female	Male	Female	Male	Female
	Process Safety Events									
GRI Sector		event	0		0		0		0	
Standard	Process Safety Events - Tier 1	event/million working hours	0		0		0		0	
refernece number		data coverage (%)	100		100		100		100	
11.8.3		event	0		0		0		0	
(Process	Process Safety Events - Tier 2	event/million working hours	1	0	0		0		0	
Safety Management:		data coverage (%)	1	00	1	00	100		100	
PSM)	PSM Assessment Score									
1 3141)	PSM Assessment Score	score	3.	30	3.	50	4.	00	4.	00

Remarks:

(Target in 2023: 4.0)

^{1.} The lost day counts from the work day after the accident.

Hydrocarbon	Spill									
Indicator	Material Aspect	Unit	2020	2021	2022	2023				
	Hydrocarbon spill > 100 barrels per time									
	Number of significant hydrocarbon spill-related cases (> 100 barrels/time)	case	0	0	0	0				
	Volume of significant hydrocarbon spill (> 100 barrels / time)	barrel	0	0	0	0				
	Votatile of Significant Hydrocarbon Spite (> 100 barrets / time)	L	0	0	0	0				
GRI306-3 ¹	Hydrocarbon spill > 1 barrels per time (but not over 100 barrels)		,	,	,					
(2016)	Number of significant hydrocarbon spill-related cases (> 1, but not over 100, barrels per time)	case	3	0	0	0				
	Volume of significant hydrocarbon spills (> 1, but not over 100,	barrel	11	0	0	0				
	barrels per time)	L	1,760	0	0	0				
	Volume of hydrocarbon over 1 barrel spilled into the environment	barrel	0	0	0	0				
	volume of rigurocarbon over 1 barret spitted into the environment	L	0	0	0	0				
Sector standard	Number of Tier 1 cases related to significant spills (LOPC)	case	0	0	0	0				
reference 11.8.3	Number of Tier 2 cases related to significant spills (LOPC)	case	0	0	0	0				

- 1. Content related to wastewater and waste according to GRI Standard GRI306 (2016) has been replaced by GRI Standard GRI 303: Water and Wastewater (2018) and GRI 306: Waste (2020), but content related to leakage in GRI 306 (2016) is still in effect.
- 2. Process safety performance indicators (Leading and Lagging), such as indicators regarding Tier 1 and Tier 2 loss of primary containment (LOPC), following API RP 754 (American Petroleum Institute Recommended Practice 754) quidelines.

Loss of Primary Containment (LOPC) is an unplanned or uncontrolled release of any material from primary containment, including non-toxic and non-flammable materials

- Tier1: LOPC Events of Greater Consequence, the count of Tier 1 process safety events is the most lagging performance indicator and represents incidents with greater consequence resulting from actual losses of containment
- Tier2: LOPC Events of Lesser Consequence, the count of Tier 2 process safety events represents loss of primary containment events with a lesser consequence, but may be predictive of future, more significant incidents.